



Institute of Corporate Directors

presents this

Certificate of Participation

to

Bernard Vincent O. Dy

Ayala Land, Inc.

for having completed

The Board's Agenda: Mindset Shifts for a Sustainable and Equitable Future

(The 4th Integrated Corporate Governance, Risk Management, and Sustainability Summit)

held on

October 18, 2022 | 8:30 AM - 12:30 PM

through ZOOM Meetings

A handwritten signature in black ink, appearing to read 'Carlos Jose P. Gatmaitan', is written over a faint circular watermark pattern.

Carlos Jose P. Gatmaitan
Chief Executive Officer



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Felipe U. Yap

AyalaLand Logistics Holdings Corp.

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Maria Rowena M. Tomeldan

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Jaime Alfonso Zobel de Ayala

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Cassandra Lianne S. Yap

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Augusto D. Bengzon

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held on

October 18, 2022 | 8:39 AM - 11:54 AM (3hrs & 15mins)

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Patrick John C. Avila

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June Vee D. Montecclaro-Navarro

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Amelia Ann T. Alipao

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